Grow, Learn, Believe, Achieve



School Development Plan 2016-17

Priority 1:

To accelerate progress and raise attainment for all learners (including PP and SEND)

Success criteria:

• End of KS1 data to show an improvement

across the year group, particularly in writing, improving the overall % who achieve the expected standard for RWM to be (Andrew to insert %)...from 56% in 2016

- End of EYFS data to show an improvement on the 67% achieved for a GLD in 2016 with an emphasis on improving writing
- End of Year 1 data to show an improvement across the year group in the % achieving YEE, particularly in writing.
- Assessment systems across the school are developed and improved to support this and ensure progress is made throughout the year

Objective	Action	Who?	Evidence	Expected outcomes	Time/date	Cost	M	lonitori	ng
1. 1 To develop assessment strategies across the school	Train staff to use pupil asset formatively and summatively Devise efficient and manageable	A.Morgan/trainer for PA Whole staff	See priority 4. Teaching and Learning	Improved outcomes for learners due to greater staff knowledge of children's next steps. See above	End of October 2016 In full use by	1 x staff dev meet (1.5hrs)	Aut	Spr	Sum
	way of achieving this (ipads during lessons?). Order summative assessment to back up teacher assessment summative judgements (PiRA, PUMA)	consultation A.Stear	policy/guidelines for staff. Excel trackers completed showing depth of learning.	See priority 2	end of Summer term 2017 September 2016	meeting (1.5hrs) £512 reading £512 maths per year (also referenced in priority 2)			
	Develop a bank of effective questions teachers can use to assess learning (in planning also) Review and embed Bloom's Taxonomy and higher order questions		Questions to be incorporated into planning – work audit.	Children's learning extended due to depth of questions asked and opportunities to reflect upon their learning.	Staff Dev meeting Oct 2016, to be reviewed each term	1 x staff dev (1.5hrs)			

1.2 Improve	HT to meet with class parent	A.Stear	Notes of meetings kept	Improved	Once per half	1 hr per half	Aut	Spr	Sum
Parental	reps – regularly		in HT notepad.	communication and	term	term			
Engagement				engagement from					
with the school	Regular reminders in	R.Kay/A.Stear	Newsletters published	parents in school	Every 2 or 3				
	newsletters about ways parents		on school website	life = better	newsletters				
	can share their			outcomes					
	views/suggestions.								
	Parent forum and suggestion	A.Stear/H.Szczepanski	Correspondence kept	Parent voice is	October 2016				
	box to be introduced		and actions logged as	heard and					
			appropriate	responded to when					
				appropriate,					
				involving them					
				more in their child's					
				learning.					
	Workshops to skill parents to be	Jo F	Powerpoints of parent	Improved outcomes	First workshops	Approx 3 x 1			
	able to support their children's		workshops to be shared	for pupils	planned for	hr after			
	learning to be provided by		on Parent Learning	Parents able to	Spring term	school			
	teachers/SL's – afternoon and		Zone on website.	have a positive	2017.	workshops			
	evening options where possible		Register of attendance.	impact on their					
				child's progress and					
				attainment leading					
				to improved					
				outcomes.					
	Individual support to be offered	Jo.F	Feedback from parents	Hard to reach	Ongoing and				
	for parents (targeted and		kept.	parents better	regular.				
	tailored to specific needs –			equipped to	_				
	SEND, EAL, PP)			support their					
				children.					
	Improve digital communications	A.Stear/K.Morris			September	Cost already			
	– use of eschool package – text				2016	attributed			
	messaging, online booking					and			
	system for p.evenings, learning					budgeted as			

	links on website.					part of website subs			
1.3 To develop more robust school systems for assessment and monitoring	Review and implement monitoring schedule including focused pupil progress meetings once per term. Staff to use Pupil Asset formatively to monitor their classes progress and respond appropriately.	SLT	Pupil progress and monitoring notes kept.	Monitoring helps to develop Teaching and Learning in the school. Pupil progress notes ensure accelerated progress and early intervention for specific groups of children.	30 th November (first meetings) Once per term. October 2016 – staff to set up reading groups to be formatively assessed. By Summer 2017, the hope is for RWM to be tracked in same way	3 x staff dev meetings @ 1.5hrs each	Aut	Spr	Sum
1.4 To raise the percentage of Year 2 children achieving the expected	Handwriting – agree on a Milford approach (or scheme of work), decide when to be taught, how often.	A.Morgan	Planning. Book/work audit.	Improved consistency across school – removing a barrier for some pupils.	Start of November 2016 – to be revisited each half term	£495	Aut	Spr	Sum
standard in writing to at least 70%	Adaptation of Y1 planning – earlier progression to all children completing a writing task during 'English lesson' – whilst still allowing R – 1 transition.	L.Heslop/E.Ward/ C.Stirton	Planning. Lesson observations and notes taken.	Accelerated progress for Y1 pupils	September 2016				
	Expectations – agreed standards and expectations of children to be devised with Milford staff and children.	H.Szczepanski/ All staff through SDM	Staff Development meeting minutes. Key Ingredients displayed in each classroom	Key ingredients become embedded as part of lesson structures. Children reflect on their learning and	November 2016 – updated key ingredients in classrooms	Staff dev meet 1.5hrs			

	Weekly 'shackle free' creative writing lesson in Y1 and 2 – enrichment and enjoyment of writing.	A.Morgan	Creative writing evidence folders Evidence in books – work audit Newsletters – evidence of children's writing	identify own next steps More learners become enthused about writing and do some outside of school.	January 2017	Staff development meeting 1.5hrs to introduce			
1.5 Improve and embed teaching and learning strategies across the curriculum	Develop the school curriculum to allow for more creativity – curriculum co-ordinator Ensure staff have high quality resources to enhance children's learning. Revisit growth mindset approach and further embed in classroom practice across the school.	A.Stear + subject leaders	Long term overview of school inc.topics	Balanced curriculum Ensures progression through topics across year groups. Improved progress for learners.	Review over course of this academic year for launch Sept 2017 Ongoing	Possible scheme of work. Secondary Science teachers to help plan MTP/LTP for Science? Rodborough – cost unknown	Aut	Spr	Sum
	Effective feedback and specific targets – shared with children, parents and staff (toolboxes? Criteria in books)	A.Morgan (Eng/Maths co-ord)	Assessment criteria/key skills toolboxes in front of books Targets ticked and signed by teachers Website/newsletter	Teachers, parents, learners aware of their progress and next steps. Parents/ learners able to be prepared	By end of March 2017	.5 day research time 1 x part of a staff dev meet (0.5 hrs)			
	Use of pre-teaching to accelerate learning Set up Milford Tv	A.Stear	Videos/ppts/resources on website	for upcoming learning (methods etc)} = more progress	By January 2017 – to be built upon over the year	1.5hr staff dev meet			

Priority 2:

To review and develop assessment systems throughout the school

Success criteria:

Early intervention leads to increased progress for identified group and specific learners

Staff use Pupil Asset competently; adapt planning and intervention when and where necessary to ensure good progress for all learners

Objective	Action	Who?	Evidence	Expected outcomes	Time/date	Cost	N	1onitori	ng
2.1 Embed	Formative assessment using PA – agree	A.Morgan	Lesson observations and pupil	Ongoing assessment	12 th	Part of staff	Aut	Spr	Sum
the use of	best way of gathering evidence and		asset data.	will become part of	October 16	dev meeting			
Pupil Asset	manageable ways of making it work in		Diary dates.	daily practice,		0.5 hrs			
in	the classroom.			leading to more in					
assessment			Pupil Progress meeting actions and	depth knowledge of					
cycle			reviews	children's learning.					
	Look at expected progress for	A.Stear/		Learners not making		SLT meeting -			
	summative data and set collection	A.Morgan		progress will be	End of Oct	0.5 hrs			
	dates.		Pupil progress objectives in staff	quickly identified and	16				
			appraisals, linked to SDP	provision will be					
	Order standardised maths and reading	A.Stear		implemented.		Reading - £512			
	assessments for Y1 and 2 to back up				Sept 16	Maths - £512			
	teacher judgements.								
	Assessments carried out 3 times per								
	year and compared to teacher			More robust data					
	judgements.			standardised					
				nationally.					
2.2 Further	Review and update Assessment policy	A.Morgan			12 th	Staff dev	Aut	Spr	Sum
develop					October 16	meeting – 1.5			
assessment						hrs.			
systems	Year groups to make early predictions	All staff	Agreed predictions for each class	Children targeted	14 th Oct 16				
within the	for their classes to enable early	supported by	to be kept in HT's office in	and supported to					
school	intervention	A.Stear/	Assessment file.	make increased					
		A.Morgan		progress					
	Review and update toolbox for		Staff Development meeting	Further embedded	End of Oct	5.10.16 Staff			
	learners ('Key ingredients')	H.Szczepanski	minutes	learning skills –	16	dev.meeting			

Objective	Action	Who?	Evidence	Expected outcomes	Time/date	Cost	٨	1onitori	ng
			Updated Key Ingredients to be displayed in each classroom.	metacognitive thinking – increased progress.		1.5hrs H.S. – 1hr SL time			
	Create portfolio of exemplification materials for assessment bands to be used during moderation sessions.	Confederation and all staff	Confederation portfolio and Milford portfolio of exemplification judgements for writing and mathematics		By Summer term 17	2 x half day whole school Confederation Inset			
	Schedule Milford moderation of writing and maths across whole school with different year groups working together to moderate judgements.	A.Morgan	Milford portfolio of evidence for different judgement ranges and agreed judgement sheets signed by staff.	More accurate on- entry/baseline		3 x Staff dev meetings @ 1.5hrs			
	EYFS – further develop assessment statements to fit the needs of our children (e.g. more detail 30-50 writing) Schedule EY moderation within school to be overseen by HT/DHT <i>March 2017</i>	H.Szczepanski and EY team/ A.Stear	Revised Development assessment statements, with particular focus on 30-50 months writing. Agreed standards/evidence required for statements (e.g. knows names and sounds of the alphabet – how many?)	information leading to more secure progress judgements and more standardised assessment of children.		1.5 days supply cover			
2.3 Review and relaunch AfL	Review and update feedback and marking policy – does it meet our needs? Professional reading – effective feedback (Sutton Trust, Wroxham Primary) Agree what effective feedback and marking looks like in the classroom – draw up guidelines for staff	A.Morgan	Book and planning audit write ups. Guidelines for staff included in planning folder Staff Meeting minutes	Learners are clear about their achievements and their next steps		Staff development meetings/Inset days. Visits to other schools to learn from what they are doing – poss 1 days supply cover.	Aut	Spr	Sum

Priority 3:

To develop leadership at all levels to ensure positive outcomes for the children (Grow, Learn, Believe, Achieve)

Success criteria:

Improved behaviour (general and for learning)

More rapid progress for all groups of pupils.

A more effective and enriched curriculum

Objective	Action	Evidence	Outcome	Time/date	Cost	Monitoring
3.1 To develop a cohesive and effective Senior Leadership	Regular SLT meetings – agenda and minutes	SLT minutes		July 2017		Govs receive HT report/ update and SL report.
Team	Monitoring schedule					report.
ream	Staff development meeting plans SEF – check and update as necessary	Staff development minutes – kept in staff room for LSAs who don't attend.				
	Gov work collaboratively with SLT Review of assessment – begin to use formative and additional summative assessment on pupil asset	Gov reports and visit records Updated Assessment policy PiRA and PUMA assessment results to back up teacher judgements Updated appraisal policy and reporting format with clear	Staff more aware of each child and their next step in learning leading to improved progress and attainment. Strong focus on pupil			
	Appraisal policy and procedures to tie in to pupil progress Provide training/support for middle leaders – GGSL/GGML	Naomi, Helen to lead development projects to have a strong impact across the school.	progress and attainment to help raise standards further? Middle leaders more effective, leading to better provision and			

Objective	Action	Evidence	Outcome	Time/date	Cost	Monitoring
	Provide further training for Deputy Headteacher	Abi to attend and share resources from NPQH training with SLT.	enriched curriculum for all learners. Improved outcomes for children based on the (as yet undecided) focus of their SD project Abi to drive improvement across the school (specifics to be confirmed)			
3.2 To develop middle	SLs to be identified.	Action plans	Staff developed and		Staff Dev	SLT receive Subj Leader
leaders and ensure they effectively monitor and lead improvement	With staff, define the role of the SL.	Staff development meetings	taking on areas of particular interest to them.	June 2017	time	reports termly then share with Govs Govs receive updates
	Review and update SL files – Andrew to provide support on this. Share best practice – SL file/tasks		A degree of uniformity across subject leader files – all SL's able to draw on key information and aware of how their subject is performing			for Core subjs via SLeader presentations. Need to get these in the diary.
	SL time to be regularly timetabled – Abi to organise this.		across the school.			
	SL plans to bid for budgets as needed to ensure a positive impact on their area.					
	Computing lead to be identified (interim – Andrew)		Computing planning and assessment to be put in place – wider use of computing across the school.			
	SLs to identify what should be in					

Objective	Action	Evidence	Outcome	Time/date	Cost	Monitoring
	our classrooms to aid good					
	learning for each subject area					
3.3 To ensure that	Quality first document –	Planning makes explicit	LSAs more effective in	December 2016		
Learning Support	complete and share with staff	references to QFT and LSA	supporting learning in			JF primarily. Evident in
Assistants are	December 2016	specific role in lesson.	the classroom leading to			intervention groups
effective in supporting		Lesson observations show	improved outcomes for			progress
the needs of all		LSAs being effective	specific targeted groups			SLT- Learning
learners (in particular		supporting the needs of	of children.			Walks/obs
those PP and SEND)		learners (shown on feedback				
		to class teachers)				
	Training courses linked to LSA					
	appraisals	Training logs monitored by	LSAs developed to fulfil			
		SENCo	their role but also			
	LSAs disseminate information		supported in their wider			
	during LSA meeting		development e.g.			
			specific interests.			
			All LSAs aware of CPD			
		LCA magating mainwhas				
	Decider ICA mantings	LSA meeting minutes	and other issues/events even if not in			
	Regular LSA meetings					
		Nightee legist to all accordant	attendance.			
	On a substitution to account and	Notes kept to show what				
	Opportunities to support and observe each other	LSA's have seen and				
	observe each other	observed and any possible				
		actions.				
		Included on planning e.g. on occasions when CT/LSA				
		-				
		not needed in assembly?				
	Teacher/LSA meeting times to					
	be drawn up to allow weekly					
	meetings (AM)					
	meetings (Aivi)			1		

Priority 4:

To develop the use of ICT throughout the school and across the curriculum to enhance the provision and learning for all children

Success criteria:

Computing taught effectively across the school

IT functions well across the school

Objective	Action	Who?	Evidence	Expected outcomes	Time/date	Cost	Monitoring
4.1 To							
ensure that	Order netbooks to enable computing	A.Stear/K	Netbooks observed	Children able to learn keyboard	October	£2500	
school	curriculum to be taught effectively	.Morris	during lesson obs	skills/access wider range of	2016		
resources are	(including typing skills – see point		Netbooks planned for	computing resources.			
adequate and	below).		use				
can meet the							
needs of all	Upgrade internet service to enable all	A.Stear/K	Staff confidence in IT	Improvement in whole class	October	Renewal	
learners	learnpads to be online at once.	.Morris	systems increases	teaching of computing and cross	2016	cost -	
			leading to more use of IT in classes	curricular use of ICT		£2499	
	Review of e-safety policy/staff code of	J.Fulterer	Updated policies	Meet requirements – keeping	November	0.5 hrs	
	conduct/acceptable usage agreement	/A.Stear	available on website and	children safe	2016	within a	
			staff familiar			staff meet	
			Signing sheet in office				
	Introduce youtube and Milford Tv,	A.Stear	Milford Tv up and	Greater range of stimuli to be used	By January	1.5 hrs -	
	generate library of safe material,		running and utilised by	in lessons.	2017	staff meet	
			teachers	Preteach becomes possible –			
			Folder on network for teachers to access.	accelerate progress			
	Research a program for children's	A,Stear		Children able to communicate	January		
	typing skills to be introduced to			effectively using technology	2017		
	curriculum					£1400 to	
						migrate to	
	Set up remote access to ensure safer	A.Stear/K		Staff have secure access to	Works	one server.	
	data use and reduce the need for staff	.Morris		information and data from home,	during half	£550 to set	
	to take laptops home (future saving on			stopping transferring of sensitive	term (21 st	up remote	
	IT tech)			data via memory sticks.	October),	access for	
					ready for	staff	
					use Nov 16		

4.2 To	Rising Stars – Switched on ICT – agree	A.Stear	Planning in place – long	Staff more confident in delivering	October	£299 for	
ensure that	meeting with a Rep.evaluate the	A.Steal	term and med term	high quality computing lessons.	2016	Year R – 2	
			term and med term	light quality computing lessons.	2016	teachers	
planning is of	product. Look to purchase if it meets						
a high quality	our needs (assessment, planning,					books/onli	
and supports	resources)					ne ,	
the teaching	1 / T					resources/	
and learning	Long term plan					support	
of all pupils							
	Medium term plan						
	Ensure progressive planning – e.g. can						
	it be made specifically to fit in with our						
	topics (adaptation)						
	Purchase Espresso coding subscription			Staff and children have a high quality	Sept 2016	£300 per	
				resource to give them a good initial		year add	
				understanding of the basics of		on	
				computing			
4.3 To	Plan for further opportunities for ICT in	Curriculu	Planning – show use in		April 2017	Staff Dev	
ensure that	all subjects	m co-ord	other subject areas			Meetings	
ICT enhances		(whoever					
learning	Train staff initially to use Espresso	it ends	Lesson observations	Staff skilled to deliver effective	November		
across all	coding/purple mash/learn.code.org to	up		computing lessons – children's	2016		
subjects for	deliver computing curriculum.	being!)		attainment improved			
all learners							
	Introduce scheme of work for year	A.Stear		Staff to begin planning specific	November		
	groups to adapt to meet the needs of			computing lessons	2016		
	our learners.						
			Class pages on website				
	Website training for staff	A.Stear	updated at least half	Staff providing regular updates	2 nd		
	_		termly by teachers	about children's learning and	November		
				support parents can give on their	2016		
	All staff trained sufficiently on the	A.Stear/	Staff Dev minutes,	class pages	23 rd		
	programmes we have to hand -	JSPC	handouts from JSPC		November		
	learnpads		training				
		1			l	I	